

Executive Registry

64-3531/A

Major General J. Stanley Holtoner, *east* USAF  
Commandant  
Armed Forces Staff College  
Norfolk, Virginia

Dear General Holtoner:

Our Office of Training is currently revising their bibliography on counterinsurgency, which also covers guerrilla warfare. I have instructed them to send you a copy as soon as it is ready for distribution.

Please continue to call on us whenever you think we could be of service.

Faithfully yours,

Marshall S. Carter  
Lieutenant General, USA  
Deputy Director

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Major General R. H. Wienecke  
Commandant, Armed Forces Staff College  
Norfolk, Virginia

Dear General Wienecke:

Representatives of the Agency who have visited the Armed Forces Staff College have noted that the material assembled for the class includes suggested readings on intelligence and the Central Intelligence Agency. It occurred to us that it might be of some assistance if we provided you with what we consider to be a bibliography listing a representative selection of reasonably accurate publications on these subjects. Our Office of Training has prepared such a bibliography and it is enclosed herewith.

We would also be happy to furnish the Armed Forces Staff College with bibliographies in specialized fields such as counterinsurgency, guerrilla warfare, espionage, etc. The CIA has screened all such publications in the public media over the years and is in a position, we believe, to provide a reasonably accurate analysis of the literature which can be classified as valuable. Trusting this will be of some use to you.

Faithfully yours,

Marshall S. Carter  
Lieutenant General, USA  
Deputy Director

**Attachment**

**Bibliography as stated**

LBK:drm (27 April 1964)

Distribution: O&I-Addressee; 1-OTR; 1-ER; 1-DDCI

INTELLIGENCE THEORY AND ORGANIZATION:  
a Selective Bibliography

1. Dulles, Allen W. The Craft of Intelligence. New York: Harper and Row, 1963.  
After a brief historical introduction, the former DCI surveys, with many illustrations from actual cases, the functions of an intelligence organization today. He describes the intelligence process--requirements, the collection of overt and covert information, and intelligence production--and examines the Communist services and the role of counterintelligence. Finally, he comments on the place of an intelligence service in the free world.
2. - - - - - . "The Craft of Intelligence." Harper's Magazine, April, 1963, pp. 127-174. A résumé of the book of the same title.
3. - - - - - . "Intelligence Estimating and National Security." Department of State Bulletin, 14 March 1960, pp. 411-417.  
After touching on the relation of intelligence, particularly scientific intelligence, to national security and on the functions of the USIB, the author describes in some detail how Soviet capabilities and intentions are assessed and how the resulting estimates are used.
4. Hilsman, Roger. Strategic Intelligence and National Decisions. Glencoe, Ill.: The Free Press, 1956.  
A study of the relation of intelligence and policy, with emphasis on the theoretical. The author, writing under a grant by the Center of International Studies, Princeton University, expounds the thesis that intelligence is so far removed from policy that it becomes an end in itself, and he raises the question whether its effect on policy is worth the effort put into collecting and processing it.

5. Kent, Sherman. Strategic Intelligence for American World Policy. Princeton, N.J.: Princeton University Press, 1951.  
A pioneering study of strategic intelligence from the point of view of (1) what it is (intelligence as knowledge), (2) who produces it (organization in intelligence), and (3) how it is obtained (intelligence as a process or activity).
6. Orlov, Alexander. Handbook of Intelligence and Guerrilla Warfare. Ann Arbor: University of Michigan Press, 1963.  
An NKVD general who defected in 1938 describes Soviet intelligence practices, particularly as they relate to deep-cover agents, and underlines the collection of documentary intelligence as a primary task. The chapter on guerrilla warfare is out-of-date.
7. Platt, Brig. Gen. Washington (Ret.). Strategic Intelligence Production. New York: Frederick A. Praeger, 1957, 1962.  
Without exploring the more theoretical aspects of strategic intelligence, the author examines its production on the working level, applying the methods of the social sciences, and describes certain useful tools and principles in this field.
8. Ransom, Harry Howe. Central Intelligence and National Security. Cambridge, Mass.: Harvard University Press, 1958.  
An analysis, based on unclassified sources, of the development, organization, functions, and problems of the agencies that make up the U.S. intelligence community. The author devotes considerable attention to the production of National Intelligence Estimates and to the relationship of intelligence to policy.
9. Zlotnick, Jack. National Intelligence. Washington, D.C.: Industrial College of the Armed Forces, 1960, 1964.  
A succinct description of (1) the organization, interrelationships, and responsibilities of the agencies making up the U.S. intelligence community, (2) the intelligence process from the requirements stage to dissemination, (3) the categories of national intelligence (estimates, current reports, and basic studies), and (4) the types of subject matter (political, military, economic, etc.) which go to make up the body of national intelligence.

10. National Security Act of 1947 (Public Law 253, July 26, 1947, 80th Congress, 1947, 61 Stat. 495, 50 U.S.C. Supp. 403).  
Section 102 contains the provisions establishing CIA.

30 March 1964